

Condensed interim consolidated financial statements

Converge Technology Solutions Corp.

For the three and nine months ended September 30, 2022 and 2021
(Unaudited)

Converge Technology Solutions Corp.

Condensed Interim Consolidated Statements of Financial Position

(expressed in thousands of Canadian dollars, except share amounts and share prices)
(unaudited)

| | Note | September 30, 2022 | December 31, 2021 |
|---|------|---------------------|---------------------|
| Assets | | | |
| Current assets | | | |
| Cash | | \$ 172,229 | \$ 248,193 |
| Restricted cash | | 4,348 | - |
| Trade and other receivables | | 637,764 | 416,499 |
| Inventories | | 163,777 | 104,254 |
| Prepaid expenses and other assets | | 21,502 | 11,762 |
| | | 999,620 | 780,708 |
| Long-term assets | | | |
| Property, equipment, and right-of-use assets, net | | 64,708 | 30,642 |
| Intangible assets, net | | 454,117 | 233,586 |
| Goodwill | | 502,575 | 323,284 |
| Other non-current assets | | 663 | 617 |
| Total assets | | \$ 2,021,683 | \$ 1,368,837 |
| Liabilities and shareholders' equity | | | |
| Current liabilities | | | |
| Trade and other payables | 12 | \$ 686,629 | \$ 519,434 |
| Borrowings | 5 | 371,690 | 816 |
| Other financial liabilities | 7 | 43,073 | 29,407 |
| Deferred revenue | | 69,371 | 27,581 |
| Income taxes payable | | 14,153 | 13,977 |
| | | 1,184,916 | 591,215 |
| Long-term liabilities | | | |
| Other financial liabilities | 7 | 106,413 | 85,296 |
| Borrowings | 5 | - | 412 |
| Deferred tax liability | | 90,685 | 43,086 |
| | | \$ 1,382,014 | \$ 720,009 |
| Shareholders' equity | | | |
| Common shares | 6 | 609,916 | 633,489 |
| Contributed surplus | | 6,497 | 2,325 |
| Exchange rights | | 1,641 | 2,396 |
| Accumulated other comprehensive (loss) income | | (530) | 329 |
| Deficit | | (9,874) | (25,050) |
| Total equity attributable to shareholders of Converge | | 607,650 | 613,489 |
| Non-controlling interest | | 32,019 | 35,339 |
| | | 639,669 | 648,828 |
| Total liabilities and shareholders' equity | | \$ 2,021,683 | \$ 1,368,837 |

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

On behalf of the Board:

"Signed"
Director - Shaun Maine

"Signed"
Director – Darlene Kelly

Converge Technology Solutions Corp.

Condensed Interim Consolidated Statements of Income and Comprehensive Income

(expressed in thousands of Canadian dollars, except share amounts and share prices)

(unaudited)

| | Notes | For the three months ended September 30 | | For the nine months ended September 30 | |
|---|-------|--|-----------------|---|-----------------|
| | | 2022 | 2021 | 2022 | 2021 |
| Revenues | | | | | |
| Product | | \$ 474,006 | \$ 289,591 | \$ 1,419,216 | \$ 823,385 |
| Service | | 129,200 | 77,758 | 330,683 | 199,473 |
| Total revenue | 9 | 603,206 | 367,349 | 1,749,899 | 1,022,858 |
| Cost of sales | | 463,552 | 283,578 | 1,368,048 | 793,047 |
| Gross profit | | 139,654 | 83,771 | 381,851 | 229,811 |
| Selling, general and administrative expenses | | 111,032 | 66,092 | 287,267 | 173,365 |
| Income before the following | | 28,622 | 17,679 | 94,584 | 56,446 |
| Depreciation and amortization | | 23,094 | 10,162 | 54,751 | 24,548 |
| Finance expense, net | 5,7 | 5,886 | 1,528 | 10,798 | 5,675 |
| Special charges | 11 | 8,211 | 8,702 | 19,492 | 17,107 |
| Share-based compensation expense | 6 | 1,275 | 1,193 | 4,172 | 1,193 |
| Other income | 13 | (25,570) | (8,491) | (22,432) | (5,485) |
| Income before income taxes | | 15,726 | 4,585 | 27,803 | 13,408 |
| Income tax expense (recovery) | | (2,502) | (11) | 304 | 4,121 |
| Net income | | \$ 18,228 | \$ 4,596 | \$ 27,499 | \$ 9,287 |
| Net income (loss) attributable to: | | | | | |
| Shareholders of Converge | | 20,595 | 4,596 | 30,819 | 9,287 |
| Non-controlling interest | | (2,367) | - | (3,320) | - |
| | | \$ 18,228 | \$ 4,596 | \$ 27,499 | \$ 9,287 |
| Other comprehensive income (loss) | | | | | |
| Item that may be reclassified subsequently to income: | | | | | |
| Exchange differences on translation of foreign operations | | 5,352 | (641) | (859) | (23) |
| | | 5,352 | (641) | (859) | (23) |
| Comprehensive income | | \$ 23,580 | \$ 3,955 | \$ 26,640 | \$ 9,264 |
| Comprehensive income (loss) attributable to: | | | | | |
| Shareholders of Converge | | 25,947 | 3,955 | 29,660 | 9,264 |
| Non-controlling interest | | (2,367) | - | (3,320) | - |
| | | 23,580 | 3,955 | 26,640 | 9,264 |
| Net income per share – basic | | \$ 0.10 | \$ 0.02 | \$ 0.14 | \$ 0.05 |
| Net income per share – diluted | | \$ 0.10 | \$ 0.02 | \$ 0.14 | \$ 0.05 |
| Weighted average number of shares outstanding – basic | | 210,724,039 | 197,029,682 | 214,479,805 | 191,081,843 |
| Weighted average number of shares outstanding – diluted | | 214,468,177 | 200,169,221 | 217,015,653 | 193,189,880 |

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

Converge Technology Solutions Corp.

Condensed Interim Consolidated Statements of Changes in Shareholders' Equity

(expressed in thousands of Canadian dollars, except share amounts and share prices)

(unaudited)

| | Notes | Common shares | | Contributed surplus | Exchange rights | Foreign exchange transaction reserve | Deficit | NCI | Total |
|---|------------------|--------------------|----------------|---------------------|-----------------|--------------------------------------|-----------------|---------------|----------------|
| | | # | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Balance, December 31, 2020 | | 143,580,081 | 135,354 | - | 4,853 | 817 | (39,277) | - | 101,747 |
| Share-based compensation | | - | - | 1,193 | - | - | - | - | 1,193 |
| Issuance of exchange rights | | - | - | - | 1,875 | - | - | - | 1,875 |
| Exercise of exchange rights | | 5,199,505 | 4,114 | - | (4,114) | - | - | - | - |
| Shares issued from treasury for public offering | | 65,377,500 | 493,803 | - | - | - | - | - | 493,803 |
| Net income and comprehensive income (loss) | | - | - | - | - | (23) | 9,287 | - | 9,264 |
| Balance, September 30, 2021 | | 214,157,086 | 633,271 | 1,193 | 2,614 | 794 | (29,990) | - | 607,882 |
| Balance, December 31, 2021 | | 214,396,369 | 633,489 | 2,325 | 2,396 | 329 | (25,050) | 35,339 | 648,828 |
| Share-based compensation | 6 | - | - | 4,172 | - | - | - | - | 4,172 |
| Exercise of exchange rights | (i), (ii), (iii) | 978,567 | 755 | - | (755) | - | - | - | - |
| Share repurchase commitment under normal course issuer bid (NCIB) | 6 | - | (9,432) | - | - | - | - | - | (9,432) |
| Shares repurchased under NCIB | 6 | (5,058,200) | (14,896) | - | - | - | (15,643) | - | (30,539) |
| Net income (loss) and comprehensive income (loss) | | - | - | - | - | (895) | 30,819 | (3,320) | 26,640 |
| Balance, September 30, 2022 | | 210,316,736 | 609,916 | 6,497 | 1,641 | (530) | (9,874) | 32,019 | 639,669 |

(i) Purchase consideration for SIS included the issuance of a right to exchange 8,000,000 Class B membership interests for 8,000,000 common shares of the Company. During the nine months ended September 30, 2022, 500,000 Class B membership interests (September 30, 2021 – 3,000,000) were exchanged to 500,000 common shares (September 30, 2021 – 3,000,000) at \$0.64 per share for a value of \$320 (September 30, 2021 – \$1,920). As of September 30, 2022, all Class B membership interests of SIS have been exchanged for common shares and nil are issued and outstanding (December 31, 2021 – 500,000).

(ii) Purchase consideration for VSS included the issuance of a right to exchange 2,871,400 Class B membership interests for 2,871,400 common shares of the Company. During the nine months ended September 30, 2022, 478,567 Class B membership interests (September 30, 2021 – 2,153,550) were exchanged to 478,567 common shares (September 30, 2021 – 2,153,550) at \$0.91 per share for a value of \$435 (September 30, 2021 – \$1,960). As of September 30, 2022, all Class B membership interests of VSS have been exchanged for common shares and nil are issued and outstanding (December 31, 2021 – 478,567).

(iii) Purchase consideration for CarpeDatum included the issuance of a right to exchange 367,344 Class B membership interests for 367,644 common shares of the Company. During the nine months ended September 30, 2022, nil Class B membership interests (September 30, 2021 – 45,955) were exchanged to nil common shares (September 30, 2021 – 45,955) at \$5.10 per share for a value of nil (September 30, 2021 – \$234). As of September 30, 2022, 321,689 Class B membership interests of CarpeDatum are issued and outstanding (December 31, 2021 – 321,689).

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

Converge Technology Solutions Corp.

Condensed Interim Consolidated Statements of Cash Flows

(expressed in thousands of Canadian dollars, except share amounts and share prices)
(unaudited)

| | Notes | For the three months ended September 30 | | For the nine months ended September 30 | |
|---|-------|--|-------------------|---|-------------------|
| | | 2022 | 2021 | 2022 | 2021 |
| Cash flows from operating activities | | | | | |
| Net income | | \$ 18,228 | \$ 4,596 | \$ 27,499 | \$ 9,287 |
| Adjustments to reconcile net income to net cash from operating activities | | | | | |
| Depreciation and amortization | | 24,101 | 10,324 | 58,071 | 26,635 |
| Unrealized foreign exchange gains | | (24,233) | (7,991) | (20,532) | (5,025) |
| Share-based compensation expense | | 1,275 | 1,193 | 4,172 | 1,193 |
| Finance expense, net | 5,7 | 5,886 | 1,528 | 10,798 | 5,675 |
| Change in fair value of contingent consideration | 7 | - | 3,808 | - | 4,405 |
| Income tax expense (recovery) | | (2,502) | (11) | 304 | 4,121 |
| | | 22,755 | 13,447 | 80,312 | 46,291 |
| Changes in non-cash working capital items | | | | | |
| Trade and other receivables | | 71,898 | 34,045 | (4,241) | 93,065 |
| Inventories | | 6,511 | (7,103) | 17,769 | (31,290) |
| Prepaid expenses and other assets | | 835 | (4,146) | (3,781) | (4,447) |
| Trade and other payables | | (86,206) | 16,896 | (69,836) | (48,706) |
| Income taxes payable | | (1,901) | (634) | (18,926) | (2,613) |
| Other financial liabilities | | (338) | 6 | 1,898 | 1,877 |
| Deferred revenue and customer deposits | | 1,396 | (4,390) | 7,996 | 13,123 |
| Cash from operating activities | | 14,950 | 48,121 | 11,191 | 67,300 |
| Cash flows used in investing activities | | | | | |
| Purchase of property and equipment | | (4,332) | (810) | (18,812) | (3,661) |
| Proceeds on disposal of property and equipment | | - | 421 | (6) | 552 |
| Repayment of contingent consideration | 7 | - | - | (10,135) | (5,502) |
| Repayment of deferred consideration | 7 | (121) | (1,879) | (7,069) | (5,627) |
| Business combinations, net of cash acquired | 4 | (154,212) | (148,143) | (353,683) | (244,293) |
| Cash used in investing activities | | (158,665) | (150,411) | (389,705) | (258,531) |
| Cash flows from financing activities | | | | | |
| Transfers from (to) restricted cash | | 141 | (11,467) | (4,372) | (11,467) |
| Interest paid | | (1,229) | (561) | (4,287) | (5,639) |
| Dividend paid | | - | - | (1,080) | - |
| Payments of lease liabilities | | (3,462) | (2,584) | (8,494) | (7,001) |
| Net proceeds from issuance of common shares | 6 | - | 248,370 | - | 493,886 |
| Repurchase of common shares | 6 | (30,539) | - | (30,539) | - |
| Repayment of notes payable | 7 | (37) | (376) | (196) | (3,790) |
| Net proceeds from (repayment of) borrowings | 5 | 173,084 | (51,900) | 357,901 | (135,448) |
| Cash from financing activities | | 137,958 | 181,482 | 308,933 | 330,541 |
| Net change in cash during the period | | (5,757) | 79,192 | (69,581) | 139,310 |
| Effect of foreign exchange on cash | | (6,189) | 6,229 | (6,383) | 6,267 |
| Cash, beginning of period | | 184,175 | 124,923 | 248,193 | 64,767 |
| Cash, end of period | | \$ 172,229 | \$ 210,344 | \$ 172,229 | \$ 210,344 |

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)

(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

1. Nature of business

Converge Technology Solutions Corporation, which includes its global subsidiaries (the “Company” or “Converge”), is a Hybrid IT solution provider with operations in North America and Europe, focused on delivering advanced analytics, cloud, cybersecurity, digital infrastructure, and managed services offerings as well as the provision of hardware and software products and solutions to clients across various industries and organizations.

The Company was incorporated on November 29, 2016. The Company’s registered head office is 85 Rue Victoria, Gatineau, Quebec, J8X 2A3.

The Company has the following material wholly owned subsidiaries as at September 30, 2022:

| | |
|--|--|
| OHC International, LLC, Corus 360 Limited (“Corus”) | Acumetrics Business Intelligence Inc. (“Lighthouse”) |
| Essex Acquisition, LLC, Essex Technology Group, Inc., Essex Commercial Finance LLC (“Essex”) | Portage CyberTech Inc., 10084182 Canada Inc. o/a Becker-Carroll, Vivvo Application Studios, OPIN Digital Inc., OPIN Digital Corp., 1CRM Systems Corp., Solutions Notarius Inc. (“Portage”) |
| Key Information Systems, Inc. (“KeyInfo”) | BlueChip Tek, Inc. (“BlueChip Tek”) |
| SIS Holding Company, LLC, Software Information Systems, LLC (“SIS”) | Converge Technology Solutions US, LLC |
| Converge Technology Hybrid IT Solutions Europe Ltd. (“Converge Europe”) | Newcomp Analytics Inc., Newcomp Analytics Inc, Newcomp Solutions (USA), Inc (“Newcomp”) |
| Converge Canada Finance Corp. | Converge Technology Partners Inc. |
| Datatrend Technologies, Inc. (“Datatrend”) | Northern Micro Inc. (“Northern Micro”) |
| Solutions P.C.D. Inc, P.C.D. Consultation Inc. (“PCD”) | VSS Holdings, LLC, VSS, LLC, Information Insights, LLC (“VSS”) |
| Workgroup Connections, Inc. (“Workgroup”) | Unique Digital, Inc. (“Unique Digital”) |
| Infinity Systems Software, Inc. (“Infinity Systems”) | CarpeDatum LLC (“CarpeDatum”) |
| Accudata Systems LLC (“Accudata”) | Dasher Technologies, Inc. (“Dasher”) |
| ExactlyIT Inc., ExactlyIT, S. de R.L. de C.V (“ExactlyIT”) | Vicom Infinity, Inc (“Vicom Infinity”) |
| LPA Software Solutions (“LPA”) | Rednet AG (“Rednet”) |
| IDX Systems Corp., 1176524 Alberta Ltd., 1190422 Alberta Ltd., 1245720 Alberta Ltd. (“IDX”) | PDS Holding Company, Paragon Development Systems Inc., Works Computing, LLC., Paragon Staffing, LLC. (“PDS”) |
| Gesellschaft für digitale Bildung GmbH. Institut für modern Bildung GmbH, DEQSTER GmbH (“GfdB”) | Creative Breakthroughs, Inc. (“CBI”) |
| PC Specialists, Inc., Itex, Inc., TIG Asia Limited, Technology Integration Group Hong Kong Limited, TIG (Shanghai) Co., Ltd. (“TIG”) | Visucom GmbH (“Visucom”) |

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)
(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

2. Basis of preparation

[a] Statement of compliance

These unaudited condensed interim consolidated financial statements have been prepared in compliance with IAS 34 – Interim Financial Reporting (“IAS 34”) and using the same accounting policies and methods as those used in the Company’s audited consolidated financial statements for the year ended December 31, 2021, except as disclosed herein. Accordingly, certain disclosures normally included in annual financial statements prepared in accordance with International Financial Reporting Standards (“IFRS”) have been omitted or condensed.

These condensed interim consolidated financial statements should be read in conjunction with the Company’s audited consolidated financial statements for the year ended December 31, 2021.

These condensed interim consolidated financial statements were approved and authorized for issuance by the Board of Directors of the Company on November 8, 2022.

[b] Basis of measurement

These unaudited condensed interim consolidated financial statements have been prepared on a going-concern basis, using historical cost, except for certain assets and liabilities initially recognized in connection with business combinations, and contingent consideration related to business combinations, which are measured at their estimated fair value.

[c] Use of estimates and judgements

The timely preparation of the condensed interim consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingencies, if any, as at the date of the condensed interim consolidated financial statements, and the reported amounts of revenue and expenses during the period.

Estimates and underlying assumptions are reviewed on an ongoing basis. By their nature, estimates are subject to measurement uncertainty, and changes in such estimates in future years could require a material change in the condensed interim consolidated financial statements.

The Company is closely monitoring the impact of the COVID-19 pandemic on all aspects of its business. COVID-19 has had broad disruptive effects to the global economy, including supply chain shortages and high inflation, and continues to present a source of economic uncertainty to the Company. These uncertain economic conditions may adversely impact operations and the financial performance of the Company and its customers, negatively impact demand for the Company’s products and services or the equity markets, which could adversely affect the Company’s financial performance. As of the date of these condensed interim consolidated financial statements, Converge has experienced increased demand for solutions that allow employees to work remotely. As a result, the Company has continued to experience increased revenue in some of its product and service offerings that support remote work and cloud enablement, as companies and organizations recognize the need to move to a hybrid IT infrastructure that allows their employees to work remotely and access information and systems by way of cloud infrastructure.

As a side effect of the pandemic, to date, some of the Company’s key vendors have experienced supply shortages as it relates to product levels available for delivery to Converge’s customers. As a result, the Company is experiencing higher than normal product backlog in its pipeline. In response, from time to

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)
(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

time, Converge may proactively increase its inventory levels where possible to alleviate supply chain pressures. The Company continues to work closely with key vendors and proactively manage its inventory levels to mitigate the impact of industry-wide supply constraints.

3. New standards, amendments and interpretations

The following new accounting standards were applied or adopted by the Company as at September 30, 2022:

Amendments to IFRS 9

As part of its 2018-2020 annual improvements to IFRS standards process, the IASB issued an amendment to IFRS 9. The amendment clarifies the fees that an entity includes when assessing whether the terms of a new or modified financial liability are substantially different from the terms of the original financial liability. These fees include only those paid or received between the borrower and the lender, including fees paid or received by either the borrower or lender on the other's behalf. An entity applies the amendment to financial liabilities that are modified or exchanged on or after the beginning of the annual reporting period in which the entity first applies the amendment. The amendment is effective for annual reporting periods beginning on or after January 1, 2022 with earlier adoption permitted. The adoption of this amendment did not have a material impact on the condensed interim consolidated financial statements.

The following new accounting standards have been issued but not yet adopted by the Company as at September 30, 2022:

Amendments to IAS 1 In January 2020, IASB issued Classification of Liabilities as "Current" or "Non-current", which amends IAS 1.

The narrow scope amendments affect only the presentation of liabilities in the statement of financial position and not the amount or timing of its recognition. The amendments clarify that the classification of liabilities as current or non-current should be based on rights that are in existence at the end of the reporting period and align the wording in all affected paragraphs to refer to the right to defer settlement by at least 12 months. That classification is unaffected by the likelihood that an entity will exercise its deferral right. The amendments are effective for annual reporting periods beginning on or after January 1, 2023 and are to be applied retrospectively. The Company is still assessing the impact of adopting these amendments on its consolidated financial statements.

Amendments to IAS 8 In February 2021, IASB issued Definition of Accounting Estimates, which amends IAS 8.

The amendment replaces the definition of a change in accounting estimates with a definition of accounting estimates. Under the new definition, accounting estimates are "monetary amounts in financial statements that are subject to measurement uncertainty." The amendment provides clarification to help entities to distinguish between accounting policies and accounting estimates. The amendments are effective for annual reporting periods beginning on or after January 1, 2023. The Company is still assessing the impact of adopting these amendments on its consolidated financial statements.

Amendments to IAS 12 In May 2021, IASB issued Deferred Tax related to Assets and Liabilities arising from a Single Transaction, which amends IAS 12.

The amendment narrows the scope of the initial recognition exemption so that it does not apply to transactions that give rise to equal and offset temporary differences. As a result, companies will need to recognize a deferred tax asset and deferred tax liability for temporary differences arising on initial

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

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(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

recognition of transactions such as leases and decommissioning obligations. The amendments are effective for annual reporting periods beginning on or after January 1, 2023 and are to be applied retrospectively. The Company is still assessing the impact of adopting these amendments on its consolidated financial statements.

Amendments to IAS 1 and IFRS Practice Statement 2

In February 2021, the IASB issued *Disclosure of Accounting Policies*, which amends IAS 1 and IFRS Practice Statement 2. The amendments are intended to help preparers in deciding which accounting policies to disclose in their financial statements. The amendment to IAS 1 requires companies to disclose their material accounting policy information rather than their significant accounting policies. The amendment also clarifies that not all accounting policy information that relates to material transactions, other events or conditions is material to the financial statements. The amendment to IFRS Practice Statement 2 adds guidance and examples to the materiality practice statement, which explains how to apply the materiality process to identify material accounting policy information. The amendments are effective for annual periods beginning on or after January 1, 2023 and are to be applied prospectively. The Company is currently analyzing the impact these amendments will have on its consolidated financial statements.

Amendments to IFRS 16 in September 2022, IASB issued Lease Liability in a Sale and Leaseback

The amendment specified the requirements that a seller-lessee uses in measuring the lease liability arising in a sale and leaseback transaction, to ensure the seller-lessee does not recognize any amount of the gain or loss that relates to the right of use it retains. A sale and leaseback transaction involves the transfer of an asset by an entity to another entity and the leaseback of the same asset by the seller-lessee. The amendment is intended to improve the requirements for sale and leaseback transactions in IFRS 16. The amendments are effective for annual reporting periods beginning on or after January 1, 2024. The Company is still assessing the impact of adopting these amendments on its consolidated financial statements.

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)
(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

4. Business combinations

Acquisitions completed during the nine months ended September 30, 2022

The following table details the allocation of the fair value to the identifiable assets acquired and liabilities assumed as at the date of acquisition for each of the Company's acquisitions completed during the nine months ended September 30, 2022:

| September 30, 2022 | Visucom [a] \$ | PDS [b] \$ | 1CRM [c] \$ | CBI [d] \$ | IDX [e] \$ | Notarius [f] \$ | TIG [g] \$ | GfdB [h] \$ | Newcomp [i] \$ | Total \$ |
|---|----------------------|------------------|-------------------|------------------|------------------|-----------------------|------------------|-------------------|----------------------|----------------|
| Cash consideration | 8,203 | 71,737 | 3,132 | 64,222 | 30,802 | 49,851 | 139,938 | 30,107 | 24,607 | 422,599 |
| Contingent consideration | - | - | 1,190 | 9,246 | - | - | - | 8,702 | - | 19,138 |
| Deferred consideration | - | - | - | - | - | 4,992 | - | - | 943 | 5,935 |
| Total purchase price | 8,203 | 71,737 | 4,322 | 73,468 | 30,802 | 54,843 | 139,938 | 38,809 | 25,550 | 447,672 |
| Cash | 2,377 | 12,494 | 120 | 6,613 | 163 | 6,000 | 37,322 | 820 | 2,250 | 68,159 |
| Trade and other receivables | 1,087 | 28,989 | 102 | 57,456 | 7,741 | 1,892 | 55,924 | 15,766 | 7,309 | 176,266 |
| Prepaid expenses and other current assets | 24 | 1,179 | - | 530 | 19 | 292 | 1,411 | 536 | - | 3,991 |
| Inventory | 1,569 | 22,624 | - | - | 1,097 | - | 26,898 | 15,720 | - | 67,908 |
| Property and equipment | 800 | 2,734 | 13 | 61 | 165 | 498 | 3,338 | 497 | 100 | 8,206 |
| Right-of-use-asset | 393 | 313 | - | 774 | 291 | 424 | 7,891 | 358 | - | 10,444 |
| Intangible assets | 4,453 | 51,767 | 2,330 | 41,815 | 21,560 | 24,387 | 58,503 | 27,147 | 11,870 | 243,832 |
| Trade and other payables | (3,570) | (42,411) | (20) | (53,325) | (5,083) | (1,697) | (55,213) | (29,641) | (2,637) | (193,597) |
| Deferred revenue | - | (12,654) | (350) | (1,864) | (306) | (2,547) | (11,984) | (58) | - | (29,763) |
| Deferred tax liability | (1,335) | (9,701) | (606) | (10,872) | (5,713) | (6,394) | (14,056) | (8,140) | (3,145) | (59,962) |
| Lease liability | (393) | (313) | - | (1,015) | (291) | (424) | (7,891) | (401) | - | (10,728) |
| Goodwill | 2,798 | 16,716 | 2,733 | 33,295 | 11,159 | 32,412 | 37,795 | 16,205 | 9,803 | 162,916 |

Goodwill arising on the acquisitions reflects the benefits attributable to synergies, revenue growth, future market development and the estimated fair value of an assembled workforce. These benefits were not recognized separately from goodwill because they did not meet the recognition criteria for identifiable intangible assets. This goodwill is not deductible for income tax purposes.

[a] Visucom

On January 1, 2022, the Company acquired a 100% interest in Visucom GmbH ("Visucom") and its subsidiary, School Supplies 4.0 GmbH, a Walzbachtal, Germany based supplier of hardware for education and public sector clients, offering on-site installations, training, neutral advice, planning, and equipment for market-leading manufacturers of media devices.

The total consideration for the purchase of Visucom was \$8,203 (€5,700) in cash.

The acquisition of Visucom qualified as a business combination and was accounted for using the acquisition method of accounting. Accordingly, the results of Visucom have been included in the interim condensed consolidated financial statements of the Company from the date of the acquisition. As at

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)
(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

September 30, 2022, the acquisition accounting for this transaction has not yet been finalized and requires the Company to complete its determination of the fair values of identifiable intangible assets.

Total transaction costs for the acquisition of Visucom were \$219. All transaction costs were expensed as incurred.

[b] PDS

On January 7, 2022, the Company acquired a 100% interest in PDS Holding Company ("PDS") and its wholly owned subsidiaries, including Paragon Development Systems Inc., a corporation headquartered in Milwaukee, WI, that offers solutions ranging from cloud and security to servers and infrastructure to virtualized work environment and remote work.

The total consideration for the purchase of PDS was \$71,737 (\$56,638 USD). Purchase consideration consisted of (i) \$69,305 in cash; and (ii) working capital and other adjustments of \$2,432.

The acquisition of PDS qualified as a business combination and was accounted for using the acquisition method of accounting. Accordingly, the results of PDS have been included in the consolidated financial statements of the Company from the date of the acquisition. As at September 30, 2022, the acquisition accounting for this transaction has not yet been finalized and requires the Company to complete its determination of the fair values of identifiable intangible assets.

Total transaction costs for the acquisition of PDS were \$1,577. All transaction costs were expensed as incurred.

[c] 1CRM

On March 1, 2022, Portage, the Company's 53% owned cyber security-focused SaaS entity, acquired a 100% interest in 1CRM Systems Corp. ("1CRM"), a SaaS-based software corporation headquartered in Victoria, British Columbia, that operates in the cloud and on-premise, with the ability to handle daily task management, marketing automation, sales and opportunities, order management, client service and project management in a single system.

The total consideration for the purchase of 1CRM was \$4,322. Purchase consideration consisted of (i) \$3,000 in cash; (ii) working capital adjustment of \$132; and (iii) an estimated aggregate of \$1,190 in earn-out payments for the two years following closing of the acquisition based on the achievement of certain milestones.

The acquisition of 1CRM qualified as a business combination and was accounted for using the acquisition method of accounting. Accordingly, the results of 1CRM have been included in the interim condensed consolidated financial statements of the Company from the date of the acquisition. As at September 30, 2022, the acquisition accounting for this transaction has not yet been finalized and requires the Company to complete its determination of the fair values of identifiable intangible assets.

Total transaction costs for the acquisition of 1CRM were \$75. All transaction costs were expensed as incurred.

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)
(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

Pro forma results of operations

The following pro forma results of operations assume 1CRM was acquired by the Company on January 1, 2022:

| | For the three months ended September 30, 2022 | For the nine months ended September 30, 2022 |
|------------|--|---|
| | \$ | \$ |
| Revenue | 260 | 875 |
| Net income | 132 | 412 |

The pro forma results of operations are not intended to reflect the results that would have actually occurred had the acquisition closed on January 1, 2022. Further, the pro forma results of operations are not necessarily indicative of the results that may be generated by the Company in the future or reflect future events that may occur following the acquisition in a subsequent period or periods.

[d] CBI

On April 1, 2022, the Company acquired a 100% interest in Creative Breakthroughs, Inc. ("CBI"), a corporation headquartered in Ferndale, Michigan, a services-led organization focused on cybersecurity solutions centered around threat detection and obstruction. CBI's solutions help defend and secure customer networks and endpoints, as well as testing and monitoring areas of operational risk, and protecting data.

The total consideration for the purchase of CBI was \$73,468 (\$58,719 USD). Purchase consideration consisted of (i) \$58,806 (\$47,000 USD) in cash; (ii) working capital adjustment of \$5,416 (\$4,329 USD); and (iii) an estimated aggregate of \$9,246 (\$7,390 USD) in earn-out payments for the three years following closing of the acquisition based on the achievement of certain milestones.

The acquisition of CBI qualified as a business combination and was accounted for using the acquisition method of accounting. Accordingly, the results of CBI have been included in the interim condensed consolidated financial statements of the Company from the date of the acquisition. As at September 30, 2022, the acquisition accounting for this transaction has not yet been finalized and requires the Company to complete its determination of the fair values of identifiable intangible assets.

Total transaction costs for the acquisition of CBI were \$2,150. All transaction costs were expensed as incurred.

Pro forma results of operations

The following pro forma results of operations assume CBI was acquired by the Company on January 1, 2022:

| | For the three months ended September 30, 2022 | For the nine months ended September 30, 2022 |
|-------------------|--|---|
| | \$ | \$ |
| Revenue | 17,674 | 74,999 |
| Net income (loss) | (464) | 683 |

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)
(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

The pro forma results of operations are not intended to reflect the results that would have actually occurred had the acquisition closed on January 1, 2022. Further, the pro forma results of operations are not necessarily indicative of the results that may be generated by the Company in the future or reflect future events that may occur following the acquisition in a subsequent period or periods.

[e] IDX

On April 29, 2022, the Company announced that it acquired a 100% interest in Interdynamix Systems (“IDX”), a corporation headquartered in Edmonton, Alberta, focused on cloud computing, infrastructure and open-source consulting.

The total consideration for the purchase of IDX was \$30,802. Purchase consideration consisted of (i) \$27,772 in cash; and (ii) working capital adjustment of \$3,030.

The acquisition of IDX qualified as a business combination and was accounted for using the acquisition method of accounting. Accordingly, the results of IDX have been included in the interim condensed consolidated financial statements of the Company from the date of the acquisition. As at September 30, 2022, the acquisition accounting for this transaction has not yet been finalized and requires the Company to complete its determination of the fair values of identifiable intangible assets.

Total transaction costs for the acquisition of IDX were \$233. All transaction costs were expensed as incurred.

Pro forma results of operations

The following pro forma results of operations assume IDX was acquired by the Company on January 1, 2022:

| | For the three months ended September 30, 2022 | For the nine months ended September 30, 2022 |
|------------|--|---|
| | \$ | \$ |
| Revenue | 15,900 | 34,972 |
| Net income | 1,763 | 4,507 |

The pro forma results of operations are not intended to reflect the results that would have actually occurred had the acquisition closed on January 1, 2022. Further, the pro forma results of operations are not necessarily indicative of the results that may be generated by the Company in the future or reflect future events that may occur following the acquisition in a subsequent period or periods.

[f] Notarius

On June 17, 2022, Portage, the Company’s 53% owned cybersecurity-focused SaaS entity, acquired a 100% interest in Solutions Notarius Inc. (“Notarius”), a corporation headquartered in Montreal, QC, that provides solutions that safeguard the long-term reliability of electronic documents.

The total consideration for the purchase of Notarius was \$54,843. Purchase consideration consisted of (i) \$44,876 in cash; (ii) working capital adjustment of \$4,975; and (iii) promissory note of \$4,992.

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)
(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

The acquisition of Notarius qualified as a business combination and was accounted for using the acquisition method of accounting. Accordingly, the results of Notarius have been included in the interim condensed consolidated financial statements of the Company from the date of the acquisition. As at September 30, 2022, the acquisition accounting for this transaction has not yet been finalized and requires the Company to complete its determination of the fair values of identifiable intangible assets.

Total transaction costs for the acquisition of Notarius were \$312. All transaction costs were expensed as incurred.

Pro forma results of operations

The following pro forma results of operations assume Notarius was acquired by the Company on January 1, 2022:

| | For the three months ended September 30, 2022 | For the nine months ended September 30, 2022 |
|------------|--|---|
| | \$ | \$ |
| Revenue | 2,818 | 8,559 |
| Net income | 488 | 1,622 |

The pro forma results of operations are not intended to reflect the results that would have actually occurred had the acquisition closed on January 1, 2022. Further, the pro forma results of operations are not necessarily indicative of the results that may be generated by the Company in the future or reflect future events that may occur following the acquisition in a subsequent period or periods.

[g] TIG

On July 29, 2022, the Company acquired a 100% interest in PC Specialist, Inc. d/b/a Technology Integration Group ("TIG"), a corporation headquartered in San Diego, CA, specializing in optimized performance solutions and critical business support.

The total consideration for the purchase of TIG was \$139,938 (\$109,122 USD). Purchase consideration consisted of (i) \$130,101 (\$101,451 USD) in cash; and (ii) working capital and other adjustments of \$9,837 (\$7,671 USD).

The acquisition of TIG qualified as a business combination and was accounted for using the acquisition method of accounting. Accordingly, the results of TIG have been included in the interim condensed consolidated financial statements of the Company from the date of the acquisition. As at September 30, 2022, the acquisition accounting for this transaction has not yet been finalized and requires the Company to complete its determination of the fair values of identifiable intangible assets.

Total transaction costs for the acquisition of TIG were \$2,776. All transaction costs were expensed as incurred.

Pro forma results of operations

The following pro forma results of operations assume TIG was acquired by the Company on January 1, 2022:

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)
(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

| | For the three months ended September 30, 2022 | For the nine months ended September 30, 2022 |
|-------------------|--|---|
| | \$ | \$ |
| Revenue | 101,908 | 289,281 |
| Net income (loss) | (597) | 1,345 |

The pro forma results of operations are not intended to reflect the results that would have actually occurred had the acquisition closed on January 1, 2022. Further, the pro forma results of operations are not necessarily indicative of the results that may be generated by the Company in the future or reflect future events that may occur following the acquisition in a subsequent period or periods.

[h] GfdB

On July 29, 2022, the Company acquired a 100% interest in GfdB, IfmB, and DEQSTER (collectively, "GfdB"), education market focused organizations headquartered in Germany which enable schools and universities to implement their digital future. GfdB and IfmB are full-service IT suppliers for education, while DEQSTER specializes in the development of production of equipment for digital learning and working

The total consideration for the purchase was \$38,809 (€29,689), consisting of (i) \$33,026 (€25,264) in cash, (ii) negative working capital adjustment of \$2,919 (€2,232), and (iii) an estimated aggregate of \$8,702 (€6,657) in earn-out payments for the three years following the acquisition based on the achievement of certain milestones.

The acquisition of GfdB qualified as a business combination and was accounted for using the acquisition method of accounting. Accordingly, the results of GfdB have been included in the interim condensed consolidated financial statements of the Company from the date of the acquisition. As at September 30, 2022, the acquisition accounting for this transaction has not yet been finalized and requires the Company to complete its determination of the fair values of identifiable intangible assets.

Total transaction costs for the acquisition of GfdB were \$1,987. All transaction costs were expensed as incurred.

| | For the three months ended September 30, 2022 | For the nine months ended September 30, 2022 |
|------------|--|---|
| | \$ | \$ |
| Revenue | 47,283 | 93,171 |
| Net income | 2,611 | 2,011 |

The pro forma results of operations are not intended to reflect the results that would have actually occurred had the acquisition closed on January 1, 2022. Further, the pro forma results of operations are not necessarily indicative of the results that may be generated by the Company in the future or reflect future events that may occur following the acquisition in a subsequent period or periods.

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)
(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

[i] Newcomp

On September 9, 2022, the Company acquired a 100% interest in Newcomp Analytics Inc. (“Newcomp”), a corporation headquartered in Toronto, ON, that assists organizations in building a map to deeper analytics while providing teams with the tools they need to tackle big data projects.

The total consideration for the purchase of Newcomp was \$25,550, consisting of (i) \$18,285 in cash, (ii) working capital adjustment of \$6,322, and (iii) deferred payments in aggregate of \$943 in favour of the sellers due over the two years following closing of the acquisition. As part of the purchase consideration for the acquisition of Newcomp, the sellers are also entitled to retention bonuses that becomes payable annually over the two years following the acquisition date. Remuneration is contingent on continued employment for certain employees and is expensed over time as it becomes earned.

The acquisition of Newcomp qualified as a business combination and was accounted for using the acquisition method of accounting. Accordingly, the results of Newcomp have been included in the interim condensed consolidated financial statements of the Company from the date of the acquisition. As at September 30, 2022, the acquisition accounting for this transaction has not yet been finalized and requires the Company to complete its determination of the fair values of identifiable intangible assets.

Total transaction costs for the acquisition of Newcomp were \$283. All transaction costs were expensed as incurred.

Pro forma results of operations

The following pro forma results of operations assume Newcomp was acquired by the Company on January 1, 2022:

| | For the three months ended September 30, 2022 | For the nine months ended September 30, 2022 |
|------------|--|---|
| | \$ | \$ |
| Revenue | 6,371 | 24,971 |
| Net income | 1,093 | 2,442 |

The pro forma results of operations are not intended to reflect the results that would have actually occurred had the acquisition closed on January 1, 2022. Further, the pro forma results of operations are not necessarily indicative of the results that may be generated by the Company in the future or reflect future events that may occur following the acquisition in a subsequent period or periods.

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)
(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

Acquisitions completed during the year ended December 31, 2021

The following table details the allocation of the fair value to the identifiable assets acquired and liabilities assumed as at the date of acquisition for each of the Company's acquisitions completed during the year ended December 31, 2021:

| December 31, 2021 | CarpeDatum | Accudata | Dasher | ExactlyIT | Vicom | Infinity | Rednet | LPA | OPIN | Total |
|---|-------------------|-----------------|---------------|------------------|---------------|-----------------|----------------|---------------|--------------|----------------|
| | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Cash consideration | 1,681 | 14,750 | 49,782 | 34,271 | 17,944 | 3,783 | 145,049 | 12,595 | 4,542 | 284,397 |
| Payment to company participants | - | - | 13,829 | - | - | - | - | - | - | 13,829 |
| Deferred consideration | - | - | 11,031 | - | - | - | - | - | - | 11,031 |
| Contingent consideration | 2,519 | 6,076 | - | - | - | - | - | 1,731 | 926 | 11,252 |
| Common shares | 1,875 | - | - | - | - | - | - | - | - | 1,875 |
| Loan payable | - | - | - | - | - | - | 24,392 | - | - | 24,392 |
| NCI liability | - | - | - | - | - | - | 28,099 | - | - | 28,099 |
| Promissory note | - | - | - | - | - | - | - | - | (615) | (615) |
| Total purchase price | 6,075 | 20,826 | 74,642 | 34,271 | 17,944 | 3,783 | 197,540 | 14,326 | 4,853 | 374,260 |
| Cash | 429 | 4,873 | 8,044 | 3,410 | 4,379 | 367 | 11,024 | 303 | 129 | 32,958 |
| Trade and other receivables | 926 | 6,232 | 47,368 | 2,658 | 2,680 | 2,066 | 26,065 | 2,304 | 785 | 91,084 |
| Prepaid expenses and other current assets | - | 362 | 55 | 214 | 74 | - | 19 | 97 | 311 | 1,132 |
| Deferred tax asset | - | - | - | 537 | - | - | - | - | - | 537 |
| Inventory | - | - | 738 | - | - | - | 9,087 | - | - | 9,825 |
| Property and equipment | - | 998 | 413 | 389 | 242 | - | 751 | 119 | 21 | 2,933 |
| Right-of-use-asset | - | 2,388 | 1,062 | 273 | 183 | - | 2,550 | 222 | - | 6,678 |
| Intangible assets | 2,446 | 7,438 | 32,374 | 10,239 | 8,090 | 1,146 | 85,415 | 5,077 | 2,175 | 154,400 |
| Trade and other payables | (1,006) | (6,755) | (42,055) | (2,320) | (4,215) | (289) | (33,253) | (526) | (995) | (91,414) |
| Deferred revenue | - | (46) | (244) | - | - | - | (3,601) | (340) | (720) | (4,951) |
| Deferred tax liability | (636) | (1,937) | (8,417) | (2,662) | (2,105) | (297) | (25,601) | - | (565) | (42,219) |
| Lease liability | - | (2,388) | (988) | (273) | (183) | - | (2,550) | (222) | - | (6,604) |
| Goodwill | 3,916 | 9,661 | 36,292 | 21,806 | 8,799 | 790 | 127,634 | 7,292 | 3,712 | 219,901 |

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)
(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

5. Borrowings

The borrowings outstanding as at September 30, 2022 and December 31, 2021 were as follows:

| Facility | Notes | September 30, 2022 | December 31, 2021 |
|------------------------------|-------|-----------------------|----------------------|
| Revolver Credit Facility | [a] | \$ 370,905 | \$ - |
| Other third-party facilities | [b] | 785 | 1,228 |
| Total | | 371,690 | 1,228 |
| Current liabilities | | 371,690 | 816 |
| Non-current liabilities | | - | 412 |
| Total | | \$ 371,690 | \$ 1,228 |

- [a] Only July 28, 2022, the Company entered into a global revolving credit agreement (the “Revolver Credit Facility”) with a syndicate of Canadian and US lenders, led by J.P. Morgan and the Canadian Imperial Bank of Commerce (“CIBC”). The Revolver Credit Facility can be drawn to a maximum of \$500,000 and includes an uncommitted accordion feature of \$100,000, which would bring the total borrowing capacity up to \$600,000, and allows the Company to borrow in foreign currencies. Interest is payable monthly at an interest rate that generally approximates the Secured Overnight Financing Rate, plus applicable bank margin ranging from 1.25% to 2.25%.

On July 27, 2022, the Company terminated its existing asset-based lending (“ABL”) facilities, which provided lines of credit secured by the assets of the Company. The ABL facilities could be drawn to a certain percentage of the eligible trade receivables and inventory balances, to a maximum of \$300,000. Interest was payable monthly at the published CIBC Bank prime rate plus 0% to 2%.

The Revolver Credit Facility includes certain financial covenants. The Company was in full compliance with all financial covenants as at September 30, 2022.

- [b] The Company has a credit agreement with a third party that is secured by a long-term customer contract, which requires quarterly blended payments and matures in November 2023.

The consolidated interest expense for all borrowings for the three and nine months ended September 30, 2022 was \$4,579 and \$8,193 (three and nine months ended September 30, 2021 – \$1,329 and \$4,279).

6. Share capital

a) Authorized

The authorized share capital of the Company consists of an unlimited number of Class A common shares (“common shares”), Class B common shares and preference shares. No Class B common shares and preference shares have been issued as at September 30, 2022 and December 31, 2021.

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)

(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

b) Stock option plans

During the nine months ended September 30, 2022, 1,200,000 options (the "Options") for common shares were granted under the Company's long-term incentive plan. The Options vest over a four-year period, with one quarter of the Options vesting every twelve months from the grant date. The Company uses the Black-Scholes option pricing model to value the Options at the time of grant. Management periodically reviews the estimates used for calculating the fair value of Options; volatility is calculated at the time of Option grant using historical share price trading activity; the risk-free interest rate is based on the Government of Canada bond rate; the dividend yield is nil%; the expected annualized volatility is 52% to 60%; and the expected life of each Option is 6.25 years after vesting.

During the three and nine months ended September 30, 2022, the Company recognized share-based compensation expense of \$1,115 and \$3,826 from stock option plans, respectively (three and nine months ended September 30, 2021 – \$1,193). As at September 30, 2022, 2,800,000 options were outstanding and 400,000 were exercisable, at a weighted average exercise price of \$8.60 per share with a weighted average remaining contractual life of 1.67 years.

c) Restricted stock units

During the nine months ended September 30, 2022, 69,675 restricted stock units (the "RSUs") were granted under the Company's long-term incentive plan. The RSUs fully vest over a one-year period from the grant date. The Company valued the RSUs at fair value based on the closing stock price on the date of the grant.

During the three and nine months ended September 30, 2022, the Company recognized share-based compensation expense of \$160 and \$346 from RSUs, respectively (three and nine months ended September 30, 2021 – nil).

d) Share repurchase

On August 8, 2022, the Company announced that the Toronto Stock Exchange ("TSX") approved the Company's Notice of Intention to make a Normal Course Issuer Bid ("NCIB"). Pursuant to the NCIB, the Company may purchase for cancellation up to an aggregate of 10,744,818 of the Company's common shares representing 5% of the issued and outstanding common shares as at July 31, 2022. The NCIB commenced on August 11, 2022 and terminates one year after its commencement, or earlier if the maximum number of common shares under the NCIB have been purchased or the NCIB is terminated at the option of the Company. All common shares acquired by the Company under the NCIB will be cancelled.

The Company also entered into an automatic purchase plan agreement ("ASPP") with a broker upon commencement of the NCIB to allow for purchases of common shares during certain pre-determined blackout periods when the Company ordinarily would not be active in the market due to its own internal trading blackout periods, insider trading rules or otherwise.

During the three and nine months ended September 30, 2022, 5,058,200 common shares were repurchased and cancelled under the NCIB (three and nine months ended September 30, 2021 – nil), for an aggregate purchase price of \$30,539. As at September 30, 2022, an obligation for the repurchase of shares of \$9,432 was recognized under the ASPP (note 7).

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)
(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

7. Other financial liabilities

Other financial liabilities as at September 30, 2022 and December 31, 2021 are comprised of the following:

| | Notes | September 30, 2022 \$ | December 31, 2021 \$ |
|--------------------------|-------|--------------------------|-------------------------|
| Notes payable | a) | 1,834 | 318 |
| Deferred consideration | b) | 45,472 | 45,769 |
| Contingent consideration | c) | 34,596 | 23,609 |
| Lease liability | | 33,917 | 17,809 |
| NCI liability | d) | 24,235 | 27,198 |
| NCIB liability | | 9,432 | - |
| | | 149,486 | 114,703 |
| Current liabilities | | 43,073 | 29,407 |
| Non-current liabilities | | 106,413 | 85,296 |
| | | 149,486 | 114,703 |

a) Notes payable

As at September 30, 2022, SIS had a note payable to third party for the purchase of equipment in aggregate of \$234 (December 31, 2021 – \$318). Interest on the note payable is 5.57% per annum and the maturity date is March 16, 2024.

As at September 30, 2022, Portage had a note payable to a third party in aggregate of \$1,600 (December 31, 2021 – nil). Interest on the note payable is 4% per annum and the maturity date is March 22, 2032.

b) Deferred consideration

The following table details the Company's deferred consideration outstanding as at September 30, 2022, and December 31, 2021:

| | Maturity Date | Interest rate per annum | Principal \$ USD | Principal € EUR | Principal \$ CDN | September 30, 2022 \$ | December 31, 2021 \$ |
|----------------|--------------------|----------------------------|---------------------|--------------------|---------------------|-----------------------------|----------------------------|
| Nordisk | July 1, 2022 | 8% | - | - | - | - | 1,268 |
| Datatrend | September 30, 2022 | 7% | 2,500 | - | 3,427 | 3,531 | 3,266 |
| PCD | February 6, 2023 | 3.7% | - | - | 1,440 | 1,597 | 3,362 |
| Unique Digital | October 1, 2023 | 7% | 1,600 | - | 2,193 | 2,369 | 2,414 |
| Dasher | April 1, 2024 | 5% | 3,654 | - | 5,009 | 5,511 | 7,318 |
| Dasher | April 1, 2024 | - | 2,046 | - | 2,804 | 2,804 | 4,098 |
| Rednet | August 4, 2031 | 5% | - | 15,616 | 20,899 | 22,699 | 24,043 |
| ExactlyIT | Note (i) | - | 750 | - | 1,028 | 1,027 | - |
| Notarius | December 17, 2023 | 5% | - | - | 5,000 | 4,992 | - |
| Newcomp | September 9, 2024 | - | - | - | 1,016 | 942 | - |
| Total | | | | | 42,816 | 45,472 | 45,769 |

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)
(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

Note (i)

As part of the acquisition of ExactlyIT, the sellers are entitled to future remuneration that becomes payable over a five-year period commencing on January 1, 2022. Remuneration is based on the achievement of certain milestones and is expensed as special charges in the condensed interim consolidated statements of income and comprehensive income. For the three and nine months ended September 30, 2022, \$327 and \$962 remuneration expense, respectively, has been recognized (three and nine months ended September 30, 2021 – nil).

During the three and nine months ended September 30, 2022, the Company recognized interest expensed on deferred consideration of \$303 and \$1,227, respectively (three and nine months ended September 30, 2021 – \$136 and \$404, respectively).

c) Contingent consideration

Contingent consideration is comprised of earn-out payments due to sellers of acquired companies for meeting certain EBITDA conditions over the two to three years following the date of acquisition. The fair value of contingent consideration is classified as Level 3 in the fair value hierarchy and was determined based on Monte Carlo simulation using various assumptions including EBITDA forecast, a discount rate ranging between 0.3% and 4.8%, and a volatility factor ranging between 25% and 65%.

The following table details the fair values of the Company's contingent consideration outstanding as at September 30, 2022, and December 31, 2021:

| | September 30, 2022 | December 31, 2021 |
|----------------|--------------------|-------------------|
| | \$ | \$ |
| Lighthouse | - | 3,550 |
| VSS | 4,059 | 7,792 |
| PCD | 1,419 | 2,919 |
| Unique Digital | 750 | 694 |
| Accudata | 4,075 | 3,769 |
| CarpeDatum | 1,264 | 2,225 |
| LPA | 1,875 | 1,734 |
| OPIN | 926 | 926 |
| 1CRM | 1,190 | - |
| CBI | 10,129 | - |
| GfdB | 8,909 | - |
| Total | 34,596 | 23,609 |

During the three and nine months ended September 30, 2022, the Company recognized an expense of nil for a change fair value of contingent consideration in the condensed interim consolidated statements of income and comprehensive income (three and nine months ended September 30, 2021 – \$3,808 and \$6,238, respectively). Such amounts are included in special charges (note 11).

During the nine months ended September 30, 2022, the Company paid the year 3 earn-out to the sellers of Lighthouse of \$3,546 (\$2,800 USD), the year 2 earn-out to the sellers of VSS of \$4,034 (\$3,185 USD), the year 1 earn-out to the sellers of CarpeDatum of \$1,055 (\$833 USD), and the year 2 earn-out to the sellers of PCD of \$1,500.

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)

(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

d) NCI liability

Under the terms of the Rednet acquisition, the seller has the right to exercise a put option which would require the Company to purchase the seller's remaining 25% NCI, resulting in the recognition of an NCI liability. The terms of the acquisition also includes a reciprocal call option, which would require the sellers to sell their 25% ownership interest to the Company. Both the call and put options would be exercised for consideration based on the future EBITDA of Rednet at the time of exercise. The put option becomes exercisable between the periods August 1, 2024 to October 31, 2024; July 1, 2025 to September 30, 2025; and July 1, 2026 to September 30, 2026. The call option becomes exercisable between the periods January 1, 2025 to September 30 2025; January 1, 2026 to September 30 2026; and indefinitely after October 1, 2027. The NCI liability is a financial instrument that is measured at fair value, which is equal to the present value of the future estimated redemption amount. The fair value is reviewed on an ongoing basis, with the impact of any subsequent remeasurement of the valuation of the liability recognized in the condensed interim consolidated statements of income and comprehensive income.

On March 3, 2022, as per the terms of the acquisition agreement, the Company made an annual dividend distribution to the NCI seller in the amount of \$1,080 (€791).

8. Fair value of financial instruments and risk management

The carrying values of cash, restricted cash, trade and other receivables, trade and other payables, lease payable, and notes payable approximate fair values due to the initial recognition at fair value near September 30, 2022, short-term nature of these items or being carried at fair value. The carrying amounts of the Company's borrowings approximate their fair values since they bear interest at rates comparable to market rates at the end of the reporting period. The Company does not use derivative financial instruments to manage this risk.

Financial instruments recorded at fair value on the condensed interim consolidated statements of financial position are classified using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The Company categorizes its fair value measurements according to a three-level hierarchy. The hierarchy prioritizes the inputs used by the Company's valuation techniques. A level is assigned to each fair value measurement based on the lowest-level input significant to the fair value measurement in its entirety.

The three levels of the fair value hierarchy are defined as follows:

- Level 1 – Unadjusted quoted prices as at the measurement date for identical assets or liabilities in active markets.
- Level 2 – Observable inputs other than quoted prices included in Level 1, such as quoted prices for similar assets and liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.
- Level 3 – Significant unobservable inputs that are supported by little or no market activity. The fair value hierarchy also requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value.

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)

(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

The fair value hierarchy requires the use of observable market inputs whenever such inputs exist. A financial instrument is classified to the lowest level of the hierarchy for which a significant input has been considered in measuring fair value.

Contingent consideration is classified as a Level 3 financial instrument. The valuation method and significant assumptions used to determine the fair value of contingent consideration has been disclosed in Note 7. During the year, there were no transfers of amounts between levels.

When the fair value of financial assets and financial liabilities, including contingent consideration, recorded in the condensed interim consolidated statements of financial position cannot be derived from active markets, the fair value is determined using valuation techniques including the discounted cash flow model. The inputs to these models are taken from observable markets where possible. Where this is not feasible, a degree of judgment is required in establishing fair values. The judgments include consideration of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

There have been no transfers between any levels of the fair value hierarchy during the three and nine months ended September 30, 2022 or during fiscal 2021. There were also no changes in the purpose of any financial liability that subsequently resulted in a different classification of that liability.

Liquidity risk and going concern

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they become due. The Company's exposure to liquidity risk is dependent on the Company's ability to raise additional financing to meet its commitments and sustain operations. The Company mitigates liquidity risk by management of working capital, cash flows and the issuance of share capital.

In the preparation of interim financial statements, management is required to identify when events or conditions indicate that significant doubt may exist about the Company's ability to continue as a going concern. Significant doubt about the Company's ability to continue as a going concern would exist when relevant conditions and events, considered in the aggregate, indicate that the Company will not be able to meet its obligations as they become due for a period of at least, but not limited to, 12 months from the balance sheet date. When the Company identifies conditions or events that raise potential for significant doubt about its ability to continue as a going concern, the Company considers whether its plans that are intended to mitigate those relevant conditions or events will alleviate the potential significant doubt.

The Company's objective in managing liquidity risk is to ensure that there are sufficient committed borrowings in order to meet its liquidity requirements. The Company has in place a planning and budgeting process to help determine the funds required to support the Company's normal operating requirements on an ongoing basis, taking into account its anticipated cash flows from operations and its borrowing capacity. The Company's ability to continue as a going concern for the next 12 months involves significant judgment and is dependent on the availability under the Company's borrowings, the Company's ability to renew its borrowings and its ability to generate positive cash flows from operating activities. Based on current funds available and expected cash flow from operating activities, management believes that the Company has sufficient funds available to meet its liquidity requirements for the foreseeable future. However, if cash from operating activities is significantly lower than expected, if the Company incurs major unanticipated expenses, if the Company experiences a significant decrease in revenue or if the Company's borrowings are called, it may be required to seek additional capital in the form of debt or equity or a combination of both. Management's current expectations with respect to future

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)
(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

events are based on currently available information and the actual outcomes may differ materially from those current expectations.

9. Segmented information

The Company's Chief Executive Officer ("CEO") has been identified as the chief operation decision maker. The CEO evaluates the performance of the Company and allocates resources primarily based on revenue and gross profit as provided by the Company's internal management system at a consolidated level. The CEO may also consider industry trends and other externally available financial information when evaluating the performance of the Company. The Company has determined that it is a single operating segment: hybrid IT solutions. This segment engages in business activities from which it earns product and service revenues and incurs expenses.

Revenue from US operations for the three and nine months ended September 30, 2022 was \$441,750 and \$1,252,392, respectively (three and nine months ended September 30, 2021 – \$274,137 and \$743,560, respectively). Revenue from Canadian operations for the three and nine months ended September 30, 2022 was \$74,347 and \$290,908, respectively (three and nine months ended September 30, 2021 – \$53,221 and \$239,307, respectively). Revenue from German operations for the three and nine months ended September 30, 2022 was \$87,109 and \$206,599, respectively (three and nine months ended September 30, 2021 – \$39,991).

The following sets forth long-lived assets attributable to Canada (the Company's country of domicile), the United States, and Germany. The three regions hold all of the Company's long-lived assets.

| September 30, 2022 | Property and equipment | Intangible assets | Goodwill | Total |
|---------------------------|-------------------------------|--------------------------|-----------------|------------------|
| | \$ | \$ | \$ | \$ |
| United States | 53,615 | 285,026 | 292,016 | 630,657 |
| Canada | 3,744 | 72,274 | 77,787 | 153,805 |
| Germany | 7,349 | 96,817 | 132,772 | 236,938 |
| | 64,708 | 454,117 | 502,575 | 1,021,400 |

| December 31, 2021 | Property and equipment | Intangible assets | Goodwill | Total |
|--------------------------|-------------------------------|--------------------------|-----------------|--------------|
| | \$ | \$ | \$ | \$ |
| United States | 23,762 | 138,750 | 182,958 | 345,470 |
| Canada | 2,370 | 16,268 | 21,496 | 40,134 |
| Germany | 4,510 | 78,568 | 118,830 | 201,908 |
| | 30,642 | 233,586 | 323,284 | 587,512 |

10. Contingencies

In the normal course of operations, the Company is party to legal claims and contingencies. Accruals are made in instances where it is probable that liabilities have been incurred and where such liabilities can be reasonably estimated. Although it is possible that liabilities may be incurred in instances for which no accruals have been made, the Company does not believe that the ultimate outcome of these matters will have a material impact on its financial position.

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)
(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

11. Special charges

The Company has presented certain costs by nature under *Special charges*, to present separately expenses of the Company that are generally non-recurring and highly variable and may differ in amount and frequency from the Company's ongoing operating costs. Special charges consist primarily of transaction costs, restructuring-related expenses for employee terminations, lease terminations, and restructuring of acquired companies, as well as certain legal fees or provisions related to acquired companies. From time to time, it may also include adjustments in the fair value of contingent consideration, and other such non-recurring costs related to restructuring, financing, and acquisitions.

Special charges for the three and nine months ended September 30, 2022 and 2021 are detailed in the following table:

| | For the three months ended September 30 | | For the nine months ended September 30 | |
|--|--|-----------------|---|------------------|
| | 2022 | 2021 | 2022 | 2021 |
| Transaction costs | \$ 5,913 | \$ 2,800 | \$ 15,879 | \$ 6,435 |
| Financing related costs | 1,935 | 461 | 2,788 | 1,178 |
| Employee compensation and benefits | 250 | 275 | 250 | 275 |
| Legal and advisory costs | 113 | 91 | 447 | 413 |
| Restructuring related costs | - | 1,267 | 128 | 2,568 |
| Change in fair value of contingent consideration | - | 3,808 | - | 6,238 |
| Special charges | \$ 8,211 | \$ 8,702 | \$ 19,492 | \$ 17,107 |

12. Provisions

Provisions include accruals for legal claims, restructuring and special charges, and are measured based on the Company's best estimate of the expenditure required to settle the obligation at the end of the reporting period. The following table details the Company's provisions, which are included in trade and other payables on the condensed interim consolidated statement of financial position, as at September 30, 2022:

| | \$ |
|------------------------------|-----------------|
| At December 31, 2021 | \$ 2,085 |
| Utilized during the period | (437) |
| Effect of foreign exchange | 134 |
| At September 30, 2022 | \$ 1,782 |

13. Other income

Other income is comprised primarily of foreign exchange gains or loss, interest income, and other income and expenses. Unrealized foreign exchange gains and losses mainly relate to the translation of certain foreign currency denominated monetary net asset balances denominated in a currency different from the functional currency of the related entity.

Converge Technology Solutions Corp.

Notes to the condensed interim consolidated financial statements

(expressed in thousands of Canadian dollars, except share amounts and share prices)
(Unaudited)

For the three and nine months ended September 30, 2022 and 2021

Other income for the three and nine months ended September 30, 2022 and 2021 is detailed in the following table:

| | For the three months ended September 30 | | For the nine months ended September 30 | |
|----------------------------------|--|-------------------|---|-------------------|
| | 2022 | 2021 | 2022 | 2021 |
| Unrealized foreign exchange gain | \$ (24,233) | \$ (7,991) | \$ (20,532) | \$ (5,025) |
| Other income | (1,337) | (500) | (1,900) | (460) |
| Other income | \$ (25,570) | \$ (8,491) | \$ (22,432) | \$ (5,485) |

14. Subsequent events

Acquisition of Stone

On November 4, 2022, the Company acquired an 89% interest in Stone Technologies Group Limited ("Stone"), a provider of Circular IT solutions for education institutions, as well as public and private sector organizations in the United Kingdom. Under the terms of the acquisition, certain key management personnel of Stone reinvested a portion of the proceeds from sale of their shares into a new Converge UK holding company, representing an aggregate minority interest stake of 11%. The purchase agreement allows for Converge to acquire the remaining 11% of Stone after approximately 3 years. The transaction will be accounted for as a business combination. The total consideration for the purchase was \$64,062 (£41,931), consisting of (i) \$59,903 (£39,209) in cash, and (ii) working capital adjustment of \$4,159 (£2,722).